

Mayor

Derek Easterling

City Manager

Jeff Drobney, ICMA-CM

City Clerk

Lea Alvarez, CMC

**Council**

Mayor Pro Tem Antonio

Jones

Madelyn Orochena

Tracey Viars

Pat Ferris

City Council**Meeting Agenda**

March 28, 2024 3:30 PM

City Hall Conference Room

(2529 J.O. Stephenson Avenue, Kennesaw, GA 30144)

- 1. Call to Order**
- 2. Review / Overview Discussion**
 - A. Capital Improvement Element and Short Term Work Program Reports
- 3. Adjourn**

ANNUAL FEE FINANCIAL REPORT - FY 2022-2023
CITY OF KENNESAW, GEORGIA

	PARKS/REC	Police	Total
IMPACT FEE FUND BALANCE FROM FY 2021-2022 (ENDING 09/30/2022)	\$ 680,337.16	\$ 151,029.68	\$ 831,366.84
PRIOR PERIOD ADJUSTMENT	\$ -	\$ -	\$ -
IMPACT FEES COLLECTED IN FY 2022-2023	\$ 917,431.48	\$ 77,274.65	\$ 994,706.13
INTEREST EARNED	\$ 18,220.96	\$ 2,603.58	\$ 20,824.54
ADMINISTRATIVE/OTHER COST	\$ -	\$ -	\$ -
(IMPACT FEE REFUNDS)	\$ -	\$ -	\$ -
(PROJECT EXPENDITURES)	\$ 32,372.27	\$ -	\$ 32,372.27
IMPACT FEE FUND BALANCE ENDING FY 2022-2023 (9/30/23)	\$ 1,583,617.33	\$ 230,907.91	\$ 1,814,525.24
IMPACT EXPENDITURES ENCUMBERED	\$ -	\$ -	\$ -

City of Kennesaw Annual Short Term Work Program Update FY2027/2028							
Project Number	Plan Element		Start Date	End Date	Estimated Cost	Funding Source	Responsible Party
1	Land Use	Implement next phase of annexation plan city wide	2027	2028	N/A	N/A	Economic Dev. & Planning
2	Public Facilities	Storm Water Utility CIP Project	2027	2028	\$350,000	SPLOST	Public Works
3	Public Safety	police vehicles	2027	2028	\$350,000	Court Services/GF	Economic Development
4	Economic Development	Apply for grants for development projects	2027	2028	\$5,000	N/A	Economic Development & Planning
5	Land Use	Revise land use strategy for major corridors	2027	2028	NA	GF	Planning and Zoning
6	Land Use	Trail linkage study to be initiated with Town Center CID	2027	2028	N/A	NA	Community Development
7	Land Use	Review of Historic District Guidelines	2027	2028	N/A	NA	Planning
8	Community Development	Annual review of Unified Development Code	2027	2028	N/A	NA	Community Development
9	Community Facilities	coordinate with police department on exploring technology for safety and business recruitment	2027	2028	N/A	N/A	Park and Recreation
10	Community Facilities	Continued marketing of Downtown venues in cooperation with Downtown Merchants	2027	2028	N/A	KDDA	Economic Development
11	Information Technology	City Wide Software Upgrades/purchases City Wide Computer upgrade and integration WI-FI integration in parks	2027	2028	\$100,000	GF	Information Technology
12	Information Technology	GIS upgrades for land use analysis and public safety	2027	2028		GF	Community Development
13	Community Facilities	Traffic Improvements	2027	2028	\$9,000,000	SPLOST	Public Works
14	Community Facilities	Promote partnerships with Gardens,KDDA and art Commisison	2027	2028	N/A	N/A	Community Development
15	Community Facilities	Street Improvements	2027	2028	\$350,000	SPLOST	Public Works
16	Community Facilities	Continue to promote quarterly community outreach meetings	2027	2028	N/A	GF	Planning
18	Land Use	Major update to City of Kennesaw Comprehensive Plan	2027	2028		GF	Planning
19	Community facilities	Community Center Expansion	2027	2028	\$9,800,000	SPLOST	Parks and Recreation
	Community Facilities	Smith Gilbert Gardens Education Center	2027	2028	\$2,000,000	GF	Parks and Recreation

FY 2023/2024							
Project Number	Plan Element	Project Description	Start Date	End Date	Estimated Cost	Funding Source	Responsible Party
1	Community Facilities	LCI plan project evaluation for next study area	2023	2024	N/A	NA	Planning and Zoning
2	Community Facilities	review sustainability policies for city facilities	2023	2024	N/A	N/A	Public Works
3	Economic Development	Continue business recruitment, expansion and retention efforts	2023	2024	\$5,000	GF, KDA & KDDA	Economic Development
4	Economic Development	Apply for grants for development projects	2023	2024	N/A	N/A	Economic Development & Planning
5	Community Facilities	Evaluate effectiveness of Museum marketing strategies and make adjustments as needed	2023	2024	N/A	N/A	Museum & Economic Dev
6	Community Facilities	Upgrade neighborhood parks	2023	2024	\$20,000	GF	Parks and Recreation
7	Land Use	Initiate study for sustainability initiatives and incentive program for new development	2023	2024	N/A	N/A	Community Development
8	Community facilities	Reevaluating Trail Master plan	2023	2024	N/A	N/A	Parks and Recreation
9	Housing	Continue strategies (through zoning) aimed at the identification and preservation of existing sound housing and stable residential neighborhoods including preservation of historic properties	2023	2024	N/A	N/A	Community Development
10	Land Use	Explore policies that can promote more diverse housing development	2023	2024	N/A	N/A	Planning and Zoning
11	Information Technology	City Wide Computer upgrade and integration	2023	2024	\$70,000	GF	Information Technology
12	Community Facilities	Traffic Improvements	2023	2024	\$4,000,000	SPLOST	Public Works
13	Economic Development	Continue implementation of downtown master plan	2023	2024	N/A	SPLOST	Community Development
14	Community Facilities	Research alternative methods for water quality solutions for new development	2023	2024	N/A	N/A	Public Works
15	Community Facilities	Storm Water Utility assesment and system analysis	2023	2024	N/A	GF	Public Works
16	Community Facilities	Street Improvements	2023	2024	\$800,000	SPLOST	Parks and Recreation
17	Community Facilities	Drainage Improvements	2023	2024	\$750,000	SPLOST	Public Works
18	Land Use	Evaluate downtown entertainment district signage standards	2023	2024	N/A	N/A	Planning and Zoning
19	Community Facilities	Depot master plan review of projects	2023	2024	N/A	N/A	Parks and Recreation
20	Community Facilities	Smith-Gilbert Gardens facility improvements	2023	2024	\$200,000	SPLOST	Parks and Recreation
21	Land Use	Historic District Standards reevaluation with consultants	2023	2024	\$7,000	GF	Planning and Zoning

City of Kennesaw Annual STWP Update 2024/2025							
Project Number	Plan Element	Project Description	Start Date	End Date	Estimated Cost	Funding Source	Responsible Party
1	Economic Development	Continue business recruitment, expansion and retention efforts	2024	2025	\$8,000	KDA & KDDA	Economic Development
2	Community Facilities	Evaluate master trail system tie-in to Cobb County System	2024	2025	N/A	N/A	Planning and Zoning/parks and recreation
3	Community Facilities	Erosion Control measures installation for City Cemetery areas along southern and Northern areas (bordering the Revival Development between Lewis Family and Pauper sections)	2024	2025	\$50,000	N/A	Public Works
4	Land Use	Pursue potential program creation that will provide a rescue fund to repair and rehabilitate historic properties and structures on private property	2024	2025	N/A	N/A	Planning and Zoning
5	Community Facilities	Storm Water Utility CIP Project	2024	2025	\$500,000	SPLOST	Public Works
6	Community Facilities	Traffic Improvements	2024	2025	\$10,000,000	SPLOST	Public Works
7	Land Use	Annual review of Unified Development code	2024	2025	NA	NA	Planning and Zoning
8	Community Facilities	Smith Gilbert Gardens facility improvements	2024	2025	\$100,000	SPLOST	Parks and Recreation
9	Community Facilities	Street Improvements	2024	2025	\$900,000	SPLOST	Public Works
10	Community Facilities	Pave Streets throughout city cemetery	2024	2025	\$100,000	GF	Public Works
11	Land Use	Strengthen enforcement of housing codes in order to revitalize neighborhoods	2024	2025	N/A	N/A	Community Development
12	Community Facilities	Reevaluate Future land use maps and character areas as identified in the comprehensive plan	2024	2025	N/A	N/A	Community Development
13	Information Technology	City Wide Computer upgrade and integration	2024	2025	\$75,000	GF	Information Technology
14	sign standards	Amend the Unified Development Code to address design standards issues	2024	2025	N/A	N/A	Planning and Zoning
15	Community Facilities	Community Center Improvements	2024	2025	\$250,000	GF	Parks and Recreation
16	Community Facilities	Review status of adopted redevelopment areas	2024	2025	NA	NA	Economic Development/Planning

City of Kennesaw Annual STWP Update FY2025/2026							
Project Number	Plan Element	Project Description	Start Date	End Date	Estimated Cost	Funding Source	Responsible Party
1	Economic Development	Continue implementation of Kennesaw LCI downtown master plan	2025	2026	N/A	N/A	Mayor and Council & City Manager
2	Land Use	review downtown master plan	2025	2026	N/A	N/A	Community Development
3	Economic Development	Continue business recruitment, expansion and retention efforts	2025	2026	\$5,000	GF, KDA, KDDA	Economic Development
4	Community Facilities	re-evaluate storm water management plan	2025	2026	N/A	N/A	Public Works
5	Land Use	reviewing comprehensive plan and objectives	2025	2026	N/A	N/A	Community Development
6	Land Use	Evaluate existing development regulations for provisions that may limit diversity in housing types and barriers to revitalization and infill development and recommend changes where appropriate	2025	2026	\$5,000	KDDA, GF, and DCA Grants	Community Development
7	Community Facilities	Traffic Improvements	2025	2026	\$4,000,000	SPLOST	Public Works
8	Land Use	Analyze Senior Housing inventory	2025	2026	N/A	N/A	Planning and Zoning
9	Land Use	Annual review of Unified Development code	2025	2026	N/A	N/A	Community Development, Public Works
10	Land Use	Develop additional development standards for the provision and location of pedestrian and bicycle facilities in connection with private development projects.	2025	2026	N/A	N/A	Community Development
11	Community Facilities	Upgrade neighborhood parks	2025	2026	\$35,000	GF	Parks and Recreation
12	Land Use	identify areas of city in transition that is appropriate for redevelopment	2025	2026	N/A	N/A	Planning and Zoning
13	Community Facilities	Establish strategies and priorities for funding road improvements needed in the city in conjunction with county, state, regional and federal agencies.	2025	2026	N/A	N/A	Public Works/Economic Development
14	Land Use	re-evaluate needs for student housing demand	2025	2026	NA	NA	Planning and Zoning
15	Community Facilities	Promote the expansion of local public transit alternatives in conjunction with Cobb County, DOT, GRTA, CCT, ARC and other state/regional agencies.	2025	2026	N/A	N/A	Community Development
16	Community Facilities	Storm Water Utility CIP Project	2025	2026	\$250,000	SPLOST	Public Works
17	Information Technology	City Wide Computer upgrade and integration	2025	2026	\$100,000	GF	Information Technology
18	Environmental	Evaluate environmentally sensitive areas affected by development	2025	2026	N/A	N/A	Public Works/Community development
19	Land Use	Participate in regional and local transportation studies and initiatives to discuss rail connectivity to cities and county	2025	2026	N/A	N/A	Community Development
20	Land Use	Work with Cobb County to implement a greenbelt system for flood plains that can also be used as a passive recreation resource.	2025	2026	N/A	N/A	Community Development
21	Economic Development	Evaluate Economic Development Incentive program	2025	2026	N/A	N/A	Community Development
22	Community Facilities	Review trail network program	2025	2026	N/A	N/A	Parks and Recreation

City of Kennesaw Annual STWP Update FY2026-2027							
Project Number	Plan Element	Project Description	Start Date	End Date	Estimated Cost	Funding Source	Responsible Party
1	Land Use	Create housing audit report	2026	2027	N/A	N/A	Mayor and Council & City Manager
2	Public Facilities	Revisions to Zoning ordinance and development standards	2026	2027	N/A	N/A	Community Development
3	Public Facilities	Continue business recruitment, expansion and retention efforts	2026	2027	\$5,000	GF, KDA & KDDA	Economic Development
4	Land Use	Update Comprehensive Plan	2026	2027	N/A	N/A	Planning and Zoning
5	Land Use	Review of implementation of Cobb's Plan 2040	2026	2027	N/A	N/A	Community Development
6	Economic Development	Evaluate annexation action plan for all commercial and industrial corridors	2026	2027	N/A	NA	Community Development
7	Public Facilities	Transportation study on existing roadways and gateways into the City in association with GRTA and ARC consistent with the LCI Plan.	2026	2027	NA	NA	Community Development, Public Works
8	Public Facilities	Add space for flag	2026	2027	\$20,000	N/A	Community Development, Parks and Recreation
9	Economic Development	Reevalute Entertainment District Growth Strategy	2026	2027	N/A	GF, KDDA	Economic Development
10	Economic Development	Review strategic growth plan with Planning and Zoning Department	2026	2027	N/A	N/A	Museum & Economic Dev
11	Community Facilities	Upgrade Neighborhood Parks	2026	2027	\$35,000	GF	Parks and Recreation
12	Information Technology	implement electronic submittal programs for all departments	2026	2027	N/A	N/A	Information Technology
13	Community Facilities	Street Improvements	2026	2027	\$300,000	SPLOST	Public Works
14	Transportation Element	Promote the expansion of local public transit alternatives in conjunction with Cobb County, ARC and other state/regional agencies.	2026	2027	N/A	N/A	Community Development
15	Community Facilities	City Wide Computer upgrade and integration	2026	2027	\$100,000	GF	Information Technology
16	Economic Development	Review Downtown Development authority business recruitment strategy	2026	2027	N/A	N/A	Community Development
17	Community Facilities	Review greenspace requirement for population	2026	2027	N/A	N/A	Parks and Recreation
18	Economic Development	Analyze the downtown business retention plan	2026	2027	N/A	N/A	Economic Development
19	Land Use	City to expand network with local school board system in order to improve input regarding future development	2026	2027	N/A	N/A	Communtiy Dev
20	Land Use	Create housing density analysis	2026	2027	N/A	N/A	Community Development
21	Community Facilities	Annual comprehensive plan minor updates	2026	2027	N/A	NA	Planning and Zoning
22	land use	analyze Senior Housing inventory for lifelong community initiative	2026	2027	N/A	N/A	Planning and Zoning
23	Community Facilities	Storm Water Utility assessment of projects	2026	2027	N/A	NA	Public Works
24	Community Facilities	Drainage system improvements	2026	2027	\$300,000	SPLOST	Public Works
25	Community Facilities	review city transportation plan	2026	2027	N/A	GF	Public Works

CITY OF KENNESAW
SUMMARY OF FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM

	A	B	C	D	E	F	G	H
1								
2		FY2023-2024	FY2024-2025	FY2025-2026	FY2026-2027	FY2027-2028	TOTAL	
3	Police vehicles	200,000	200,000	200,000	250,000	350,000	\$ 1,200,000	
4	Parks & Recreation Vehicles	30,000	40,000	45,000	80,000	80,000	\$ 275,000	
5	Street Vehicles	100,000	100,000	150,000	150,000	150,000	\$ 650,000	
6	Stormwater Utility CIP Project	500,000	500,000	250,000	250,000	350,000	\$ 1,850,000	
7	Street Improvements	800,000	900,000	800,000	300,000	350,000	\$ 3,150,000	
8	Drainage Improvements	750,000	800,000	800,000	300,000	NA	\$ 2,650,000	
9	Neighborhood Park Improvements	20,000	40,000	35,000	35,000	40,000	\$ 170,000	
10	Smith-Gilbert Gardens Improvements	200,000	100,000	100,000	NA	NA	\$ 400,000	
11	Computer System Upgrades	70,000	75,000	100,000	100,000	100,000	\$ 445,000	
12	Traffic Improvements	4,000,000	10,000,000	4,000,000	7,000,000	9,000,000	\$ 34,000,000	
13	Community Center Improvements	50,000	250,000	NA	NA	NA	\$ 300,000	
14	Swift-Cantrell Park Improvement	100,000	100,000	NA	NA	NA	\$ 200,000	
15	Depot Park Amphitheater	4,000,000	NA	NA	NA	NA	\$ 4,000,000	
16	Public Safety Building	NA	7,500,000	2,000,000	1,500,000	NA	\$ 11,000,000	
17	East Park Community Park	250,000	250,000	250,000	250,000	NA	\$ 1,000,000	
18	Depot Park Phases 9 - 12	800,000	500,000	NA	NA	NA	\$ 1,300,000	
19	Public Works Building Improvements	1,000,000	NA	NA	NA	NA	\$ 1,600,000	
20	Public Works Site Improvements	350,000	NA	NA	NA	NA	\$ 350,000	
21	Cemetery Improvements - Street Paving	NA	100,000	NA	NA	NA	\$ 100,000	
22	Cemetery Improvements - Erosion Control	NA	NA	50,000	NA	NA	\$ 50,000	
23	Smith-Gilbert Gardens Education Center	NA	NA	2,000,000	2,000,000	2,000,000	\$ 6,000,000	
24	Fleet Maintenance Facility Upgrade	NA	NA	NA	2,500,000	NA	\$ 2,500,000	
25	Community Center Expansion	NA	NA	NA	200,000	9,800,000	\$ 10,000,000	
26	City Hall Upgrade	NA	NA	NA	200,000	9,800,000	\$ 10,000,000	
27	Adams Park Improvements	NA	100,000	250,000	250,000	100,000	\$ 700,000	
28	Parks & Recreation Facility Improvements	NA	50,000	100,000	150,000	150,000	\$ 450,000	
29	Hiram-Butler House Improvements	NA	200,000	250,000	NA	NA	\$ 450,000	
30	Trail Improvements - Pedestrian Bridges	NA	250,000	NA	NA	NA	\$ 250,000	
31	Swift Cantrell Traffic Light	NA	350,000	NA	NA	NA	\$ 350,000	
32	Neighborhood Street Improvements	NA	3,000,000	2,000,000	1,500,000	1,000,000	\$ 7,500,000	
33	Cobb International Blvd Reclamation	NA	NA	2,000,000	4,000,000	5,000,000	\$ 11,000,000	
34								
35	Totals	\$ 13,220,000	\$ 25,405,000	\$ 15,380,000	21,015,000	38,270,000	113,890,000	

2023-2024								
PROJECT DESCRIPTION	PROJECT START DATE	PROJECT END DATE	EST. COST OF PROJECT	% FUNDING FROM IMPACT FEES	OTHER FINANCE SOURCES	EXPENDITURES FOR YEAR	IMPACT FEES ENCUMBERED THROUGH YEAR	STATUS/REMARKS
Police vehicles	10/1/2023	9/30/2024	\$ 1,200,000	10%	GF/CPF/CSIF	\$ 200,000	\$ 20,000	Programmed for FY 2024
Parks & Recreation Vehicles	10/1/2023	9/30/2024	\$ 275,000	0%	General Fund	\$ 30,000		Programmed for FY 2024
Street Vehicles	10/1/2023	9/30/2024	\$ 650,000	0%	General Fund	\$ 100,000		Programmed for FY 2024
Stormwater utility CIP Project	10/1/2023	9/30/2024	\$ 1,850,000	0%	Stormwater	\$ 500,000		Programmed for FY 2024
Street Improvements	10/1/2023	9/30/2024	\$ 3,150,000	0%	SPLOST/LMIG	\$ 800,000		Programmed for FY 2024
Drainage Improvements	10/1/2023	9/30/2024	\$ 2,650,000	0%	CDBG/SPLOST/HUD Earmark	\$ 750,000		Programmed for FY 2024
Neighborhood Park Improvements	10/1/2023	9/30/2024	\$ 170,000	50%	General Fund	\$ 20,000	\$ 10,000	Programmed for FY 2024
Smith-Gilbert Gardens Improvements	10/1/2023	9/30/2024	\$ 400,000	0%	SPLOST/Grants	\$ 200,000		Programmed for FY 2024
Computer System Upgrades	10/1/2023	9/30/2024	\$ 445,000	0%	General Fund	\$ 70,000		Programmed for FY 2024
Traffic Improvements	10/1/2023	9/30/2024	\$ 34,000,000	0%	SPLOST	\$ 4,000,000		Programmed for FY 2024
Community Center Improvements	10/1/2023	9/30/2024	\$ 300,000	0%	SPLOST/GF	\$ 50,000		Programmed for FY 2024
Swift-Cantrell Park Improvement	10/1/2023	9/30/2024	\$ 200,000	25%	SPLOST	\$ 100,000	\$ 25,000	Programmed for FY 2024
Depot Park Amphitheatre	10/1/2023	9/30/2024	\$ 11,000,000	0%	SPLOST	\$ 4,000,000		Programmed for FY 2024
East Park Community Park	10/1/2023	9/30/2024	\$ 1,000,000	50%	Grants	\$ 250,000	\$ 125,000	Programmed for FY 2024
Depot Park Phases 9 - 12	10/1/2023	9/30/2024	\$ 1,300,000	0%	SPLOST	\$ 800,000		Programmed for FY 2024
Public Works Building Improvements	10/1/2023	9/30/2024	\$ 1,600,000	0%	SLFRF	\$ 1,000,000		Programmed for FY 2024
Public Works Site Improvements	10/1/2023	9/30/2024	\$ 350,000	0%	SLFRF	\$ 350,000		Programmed for FY 2024
TOTAL			\$ 60,540,000			\$ 13,220,000	\$ 180,000	

2024-2025								
PROJECT DESCRIPTION	PROJECT START DATE	PROJECT END DATE	EST. COST OF PROJECT	% FUNDING FROM IMPACT FEES	OTHER FINANCE SOURCES	EXPENDITURES FOR YEAR	IMPACT FEES ENCUMBERED THROUGH YEAR	STATUS/REMARKS
Police vehicles	10/1/2024	9/30/2025	\$ 1,200,000	10%	GF/CPF/CSIF	\$ 200,000	\$ 20,000	Programmed for FY 2025
Parks & Recreation Vehicles	10/1/2024	9/30/2025	\$ 275,000	0%	General Fund	\$ 40,000		Programmed for FY 2025
Street Vehicles	10/1/2024	9/30/2025	\$ 650,000	0%	General Fund	\$ 100,000		Programmed for FY 2025
Stormwater utility CIP Project	10/1/2024	9/30/2025	\$ 1,850,000	0%	Stormwater	\$ 500,000		Programmed for FY 2025
Street Improvements	10/1/2024	9/30/2025	\$ 3,150,000	0%	SPLOST/LMIG	\$ 900,000		Programmed for FY 2025
Drainage Improvements	10/1/2024	9/30/2025	\$ 2,650,000	0%	CDBG/SPLOST/HUD Earmark	\$ 800,000		Programmed for FY 2025
Neighborhood Park Improvements	10/1/2024	9/30/2025	\$ 170,000	50%	General Fund	\$ 40,000	\$ 20,000	Programmed for FY 2025
Smith-Gilbert Gardens Improvements	10/1/2024	9/30/2025	\$ 400,000	0%	SPLOST/Grants	\$ 100,000		Programmed for FY 2025
Computer System Upgrades	10/1/2024	9/30/2025	\$ 445,000	0%	General Fund	\$ 75,000		Programmed for FY 2025
Traffic Improvements	10/1/2024	9/30/2025	\$ 34,000,000	0%	SPLOST	\$ 10,000,000		Programmed for FY 2025
Community Center Improvements	10/1/2024	9/30/2025	\$ 300,000	0%	SPLOST/GF	\$ 250,000		Programmed for FY 2025
Swift-Cantrell Park Improvement	10/1/2024	9/30/2025	\$ 200,000	25%	SPLOST	\$ 100,000	\$ 25,000	Programmed for FY 2025
Public Safety Building	10/1/2024	9/30/2025	\$ 11,000,000	0%	SPLOST	\$ 7,500,000		Programmed for FY 2025
East Park Community Park	10/1/2024	9/30/2025	\$ 1,000,000	50%	Grants	\$ 250,000	\$ 125,000	Programmed for FY 2025
Depot Park Phases 9-12	10/1/2024	9/30/2025	\$ 1,300,000	0%	SPLOST	\$ 500,000		Programmed for FY 2025
Cemetery Improvements - Street Paving	10/1/2024	9/30/2025	\$ 100,000	0%	General Fund	\$ 100,000		Programmed for FY 2025
Adams Park Improvements	10/1/2024	9/30/2025	\$ 700,000	50%	General Fund/HUD Earmark	\$ 100,000	\$50,000	Programmed for FY 2025
Parks & Recreation Facility Improvements	10/1/2024	9/30/2025	\$ 450,000	25%	General Fund/SPLOST	\$ 50,000	\$12,500	Programmed for FY 2025
Hiram-Butler House Improvements	10/1/2024	9/30/2025	\$ 450,000	0%	GF/SPLOST/HUD Earmark/Grants	\$ 200,000		Programmed for FY 2025
Trail Improvements - Pedestrian Bridges	10/1/2024	9/30/2025	\$ 250,000	0%	HUD Earmark	\$ 250,000		Programmed for FY 2025
Swift-Cantrell Traffic Light	10/1/2024	9/30/2025	\$ 350,000	0%	DOT Earmark	\$ 350,000		Programmed for FY 2025
Neighborhood Street Improvements	10/1/2024	9/30/2025	\$ 7,500,000	0%	HUD Earmark	\$ 3,000,000		Programmed for FY 2025
TOTAL			\$ 68,390,000			\$ 25,405,000	\$ 252,500	

2025-2026								
PROJECT DESCRIPTION	PROJECT START DATE	PROJECT END DATE	EST. COST OF PROJECT	% FUNDING FROM IMPACT FEES	OTHER FINANCE SOURCES	EXPENDITURES FOR YEAR	IMPACT FEES ENCUMBERED THROUGH YEAR	STATUS/REMARKS
Police vehicles	10/1/2025	9/30/2026	\$ 1,200,000	10%	GF/CPF/CSIF	\$ 200,000	\$ 20,000	Programmed for FY 2026
Parks & Recreation Vehicles	10/1/2025	9/30/2026	\$ 275,000	0%	General Fund	\$ 45,000		Programmed for FY 2026
Street Vehicles	10/1/2025	9/30/2026	\$ 650,000	0%	General Fund	\$ 150,000		Programmed for FY 2026
Stormwater utility CIP Project	10/1/2025	9/30/2026	\$ 1,850,000	0%	Stormwater	\$ 250,000		Programmed for FY 2026
Street Improvements	10/1/2025	9/30/2026	\$ 3,150,000	0%	SPLOST/LMIG	\$ 800,000		Programmed for FY 2026
Drainage Improvements	10/1/2025	9/30/2026	\$ 2,650,000	0%	CDBG/SPLOST/HUD Earmark	\$ 800,000		Programmed for FY 2026
Neighborhood Park Improvements	10/1/2025	9/30/2026	\$ 170,000	50%	General Fund	\$ 35,000	\$ 17,500	Programmed for FY 2026
Smith-Gilbert Gardens Improvements	10/1/2025	9/30/2026	\$ 400,000	0%	SPLOST/Grants	\$ 100,000		Programmed for FY 2026
Computer System Upgrades	10/1/2025	9/30/2026	\$ 445,000	0%	General Fund	\$ 100,000		Programmed for FY 2026
Traffic Improvements	10/1/2025	9/30/2026	\$ 34,000,000	0%	SPLOST	\$ 4,000,000		Programmed for FY 2026
Public Safety Building	10/1/2025	9/30/2026	\$ 11,000,000	0%	SPLOST	\$ 2,000,000		Programmed for FY 2026
East Park Community Park	10/1/2025	9/30/2026	\$ 1,000,000	50%	Grants	\$ 250,000	\$ 125,000	Programmed for FY 2026
Cemetery Improvements - Erosion Control	10/1/2025	9/30/2026	\$ 50,000	0%	General Fund	\$ 50,000		Programmed for FY 2026
Smith-Gilbert Gardens Education Center	10/1/2025	9/30/2026	\$ 6,000,000	0%	Grants/SPLOST	\$ 2,000,000		Programmed for FY 2026
Adams Park Improvements	10/1/2025	9/30/2026	\$ 700,000	50%	General Fund/HUD Earmark	\$ 250,000	\$125,000	Programmed for FY 2026
Parks & Recreation Facility Improvements	10/1/2025	9/30/2026	\$ 450,000	25%	General Fund/SPLOST	\$ 100,000	\$25,000	Programmed for FY 2026
Hiram-Butler House Improvements	10/1/2025	9/30/2026	\$ 450,000	0%	GF/SPLOST/HUD Earmark/Grants	\$ 250,000		Programmed for FY 2026
Neighborhood Street Improvements	10/1/2025	9/30/2026	\$ 7,500,000	0%	HUD Earmark	\$ 2,000,000		Programmed for FY 2026
Cobb International Blvd Reclamation	10/1/2025	9/30/2026	\$ 11,000,000	0%	DOT Earmark	\$ 2,000,000		Programmed for FY 2026
TOTAL			\$ 82,940,000			\$ 15,380,000	\$ 312,500	

2026-2027								
PROJECT DESCRIPTION	PROJECT START DATE	PROJECT END DATE	EST. COST OF PROJECT	% FUNDING FROM IMPACT FEES	OTHER FINANCE SOURCES	EXPENDITURES FOR YEAR	IMPACT FEES ENCUMBERED THROUGH YEAR	STATUS/REMARKS
Police vehicles	10/1/2026	9/30/2027	\$ 1,200,000	10%	GF/CPF/CSIF	\$ 250,000	\$ 25,000	Programmed for FY 2027
Parks & Recreation Vehicles	10/1/2026	9/30/2027	\$ 275,000	0%	General Fund	\$ 80,000		Programmed for FY 2027
Street Vehicles	10/1/2026	9/30/2027	\$ 650,000	0%	General Fund	\$ 150,000		Programmed for FY 2027
Stormwater utility CIP Project	10/1/2026	9/30/2027	\$ 1,850,000	0%	Stormwater	\$ 250,000		Programmed for FY 2027
Street Improvements	10/1/2026	9/30/2027	\$ 3,150,000	0%	SPLOST/LMIG	\$ 300,000		Programmed for FY 2027
Drainage Improvements	10/1/2026	9/30/2027	\$ 2,650,000	0%	CDBG/SPLOST	\$ 300,000		Programmed for FY 2027
Neighborhood Park Improvements	10/1/2026	9/30/2027	\$ 170,000	50%	General Fund	\$ 35,000	\$ 17,500	Programmed for FY 2027
Computer System Upgrades	10/1/2026	9/30/2027	\$ 445,000	0%	General Fund	\$ 100,000		Programmed for FY 2027
Traffic Improvements	10/1/2026	9/30/2027	\$ 34,000,000	0%	SPLOST	\$ 7,000,000		Programmed for FY 2027
Public Safety Building	10/1/2026	9/30/2027	\$ 11,000,000	0%	SPLOST	\$ 1,500,000		Programmed for FY 2027
East Park Community Park	10/1/2026	9/30/2027	\$ 1,000,000	100%	Grants	\$ 250,000	\$ 250,000	Programmed for FY 2027
Smith-Gilbert Gardens Education Center	10/1/2026	9/30/2027	\$ 6,000,000	0%	Grants/SPLOST	\$ 2,000,000		Programmed for FY 2027
Fleet Maintenance Facility Upgrade	10/1/2026	9/30/2027	\$ 2,500,000	0%	SPLOST	\$ 2,500,000		Programmed for FY 2027
Community Center Expansion	10/1/2026	9/30/2027	\$ 10,000,000	50%	SPLOST/HUD Earmark	\$ 200,000	\$ 100,000	Programmed for FY 2027
City Hall Upgrade	10/1/2026	9/30/2027	\$ 10,000,000	0%	SPLOST	\$ 200,000		Programmed for FY 2027
Adams Park Improvements	10/1/2026	9/30/2027	\$ 700,000	50%	General Fund/HUD Earmark	\$ 250,000	\$125,000	Programmed for FY 2027
Parks & Recreation Facility Improvements	10/1/2026	9/30/2027	\$ 450,000	25%	General Fund/SPLOST	\$ 150,000	\$37,500	Programmed for FY 2027
Neighborhood Street Improvements	10/1/2026	9/30/2027	\$ 7,500,000	0%	SPLOST/HUD Earmark	\$ 1,500,000		Programmed for FY 2027
Cobb International Blvd Reclamation	10/1/2026	9/30/2027	\$ 11,000,000	0%	SPLOST/DOT Earmark	\$ 4,000,000		Programmed for FY 2027
TOTAL			\$ 104,540,000			\$ 21,015,000	\$ 555,000	

2027-2028								
PROJECT DESCRIPTION	PROJECT START DATE	PROJECT END DATE	EST. COST OF PROJECT	% FUNDING FROM IMPACT FEES	OTHER FINANCE SOURCES	EXPENDITURES FOR YEAR	IMPACT FEES ENCUMBERED THROUGH YEAR	STATUS/REMARKS
Police vehicles	10/1/2027	9/30/2028	\$ 1,200,000	10%	GF/CPF/CSIF	\$ 350,000	\$ 35,000	Programmed for FY 2028
Parks & Recreation Vehicles	10/1/2027	9/30/2028	\$ 275,000	0%	General Fund	\$ 80,000		Programmed for FY 2028
Street Vehicles	10/1/2027	9/30/2028	\$ 650,000	0%	General Fund	\$ 150,000		Programmed for FY 2028
Stormwater utility CIP Project	10/1/2027	9/30/2028	\$ 1,850,000	0%	Stormwater	\$ 350,000		Programmed for FY 2028
Street Improvements	10/1/2027	9/30/2028	\$ 3,150,000	0%	SPLOST/LMIG	\$ 350,000		Programmed for FY 2028
Neighborhood Park Improvements	10/1/2027	9/30/2028	\$ 170,000	50%	General Fund	\$ 40,000	\$ 20,000	Programmed for FY 2028
Computer System Upgrades	10/1/2027	9/30/2028	\$ 445,000	0%	General Fund	\$ 100,000		Programmed for FY 2028
Traffic Improvements	10/1/2027	9/30/2028	\$ 34,000,000	0%	SPLOST	\$ 9,000,000		Programmed for FY 2028
Smith-Gilbert Gardens Education Center	10/1/2027	9/30/2028	\$ 6,000,000	0%	Grants/SPLOST	\$ 2,000,000		Programmed for FY 2028
Community Center Expansion	10/1/2027	9/30/2028	\$ 10,000,000	10%	SPLOST/HUD Earmark	\$ 9,800,000	\$ 98,000	Programmed for FY 2028
City Hall Upgrade	10/1/2027	9/30/2028	\$ 10,000,000	0%	SPLOST	\$ 9,800,000		Programmed for FY 2028
Adams Park Improvements	10/1/2027	9/30/2028	\$ 700,000	25%	General Fund/HUD Earmark	\$ 100,000	\$25,000	Programmed for FY 2028
Parks & Recreation Facility Improvements	10/1/2027	9/30/2028	\$ 450,000	20%	General Fund/SPLOST	\$ 150,000	\$30,000	Programmed for FY 2028
Neighborhood Street Improvements	10/1/2027	9/30/2028	\$ 7,500,000	0%	SPLOST/HUD Earmark	\$ 1,000,000		Programmed for FY 2028
Cobb International Blvd Reclamation	10/1/2027	9/30/2028	\$ 11,000,000	0%	SPLOST/DOT Earmark	\$ 5,000,000		Programmed for FY 2028
TOTAL			\$ 87,390,000			\$ 38,270,000	\$ 208,000	